| Medium Term Financial | | | | | |
|---|------------------|------------------|------------------|------------------|---|
| Years | 2019-20 £'000 | 2020-21 £'000 | 2021-22 £'000 | 2022-23 £'000 | |
| Budget (Opening Balance) | 12,518 | 12,518 | 12,738 | 13,168 | |
| Cost Pressures / savings: | | | | | |
| Salaries costs | | 480 | 480 | 480 | Assumes current 2-year pay award offer up to 2019-20 year continuing; plus cost of annual increments |
| Pensions costs - past cost fixed sum | | | | | |
| Pensions costs - 2019 revaluation (3 years from 1st April 2020) | | 150 | | | 2016 revaluation resulted in a cost increase; assumptions factored in as part of this revaluation have taken into account future forecasts. However, prudently built in £150k in case actual results differ from assumptions for 2019 triennial review. |
| Borrowing costs | | 140 | (40) | 100 | Borrowing costs of £590k already in base - borrowing model forecast to 2022/23 (increase to £790k). Note: Without any further capital receipts this increases to £910k in 2024/25. |
| Safe Sleep Grant - removal of income 2020-21 | | 45 | | | Loss of grant as was only one-year funding for 2019-20. |
| Reserves: | | | | | |
| Vacancy savings target | | 40 | | | Budget 2018-19 has a target of £200k (currently reporting £225k being achieved). For 2019-20 have increased this to £240k; the £40k adjustment in 2020-21 reduces the budget back down to £200k. |
| Executive contingency | | | | | Base Budget 2019-20 has a contribution of £62k - reserve balance @ 31 March 2019 estimated to be £71k. |
| Vehicle replacements | | | | | Base Budget 2019-20 has a contribution of £250k which is planned for fleet replacement. Assumption this continues for period. |
| Improvement programme | | | | | Base Budget 2019-20 has a contribution of £0k - reserve has sufficient balance @ 31 March 2019 estimated to be £250k. |
| New homes bonus reserve | | (100) | | | One-off contribution to reserve in 2019-20 year reversed to mitigate potential changes to NHB scheme funding in 2020-21. |
| Savings Plans: | | | | | |
| Review of CCTV service | | (35) | | | Review of CCTV service being carried out with a number of potential options. (£35k) of the lowest potential saving factored into 2019-20 budget (50%); with remainder built into 2020-21 year. |
| Works and Recycling (savings sharing scheme) | | (75) | | | Original predicted figures from DCC of (£310k) through to 2025-26 resulting from the service changes implemented June 2017. Will not benefit from all the changes until the new organic contracts in place (October 2019). Part of the savings (£235k) included within the 2019-20 budget and in line with latest projections from DCC for element we will receive. Remainder of predicted savings (£75k) factored in from 2020-21. |
| Review of Fees and Charges | | (275) | | | Review of fees and charges (car parks, garden waste, commercial waste) |
| Capital PAG bids revenue implications | | (30) | | | Net savings generated from 2019 Capital business cases |
| Strategic grants | | (10) | (10) | (10) | Reduced in line with 2019-20 year |
| Parish grants | | (80) | | | 2019-20 grants original plan was to reduce by 50%; Executive have now proposed to keep grants at current level. Proposal to fully remove 2020-21. |
| Council tax support grant to parishes | | (30) | | | In line with previous year's reductions (2020/21 reduces grant paid out to zero) |
| Net Revenue Budget Requirement | 12,518 | 12,738 | 13,168 | 13,738 | |

Medium Term Financial Strategy - 2019 to 2023

| Funding | 2019-20 £'000 | 2020-21 £'000 | 2021-22 £'000 | 2022-23 £'000 | | |
|---|------------------|------------------|------------------|------------------|---|--|
| Government Settlement (SFA) | | | | | | |
| Revenue Support Grant | 16 | 0 | 0 | 0 | Approved 4-year settlement (to 2019-20) from DCLG - year 4 | |
| Baseline Funding Level | 2,943 | 3,011 | 3,080 | 3,151 | Fair Funding Review and (SR19) for 2020-21 onwards will change the level of funding received. Baseline Funding will be reset following a review of relative needs and resources; with current growth to date reset and incorporated within overall Baseline | |
| Business Rates Retention - Growth / (decline) | 1,502 | 1,007 | 1,007 | 1,007 | Funding. (Current £1.5m is made up of; £1.0m growth; £0.4m renewable energy schemes; £0.1m pooling gain). Estimated that 50% of the £1.0m growth is reduced ar remaining 50% factored into Baseline Funding. | |
| Other Funding: | | | | | | |
| Rural Services Delivery Grant | 310 | 310 | 310 | 310 | Assuming RSDG continues into 2022/23 | |
| New Homes Bonus | 1,446 | 1,446 | 1,446 | 1,446 | Potential changes to scheme in 2020-21; details still to be released by MHCLG. If current 4-year scheme continues then based on current level of grant award would receive an estimated £1.52cm (2020-21); £1.631m (2021-22) and £1.659m (2022-23). Prudently set lower funding of £0.076m-£0.213m over next 3 years. | |
| Local: | | | | | | |
| Council tax | 6,224 | 6,410 | 6,602 | 6,799 | 2.99% increase for 2019/20; assuming 2.99% annual increase 2020-21 to 2022-23 | |
| Council tax - base | 0 | 94 | 194 | 300 | | |
| Collection fund surplus / (deficit) | 77 | 60 | 60 | 60 | Prior year CF surpluses (2017-18 £46k; 2018-19 £69k; 2019-20 £77k) | |
| Total Funding | 12,518 | 12,337 | 12,698 | 13,072 | | |
| Budget Gap / (Surplus) | 0 | 401 | 470 | 666 | | |